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Tuesday, 01 March 2022, Time: 08:30 – 12:00 Hours GMT (Abidjan time) Eastern Hemisphere

OPENING SESSION					
Time	Theme	Presenters			
08:20-08:30	Speakers to connect on the G-CoP Platform –	Ms Tania Adjan,			
	Preparatory session	CHIS/ECAD to connect Speakers and provide pre-seminar			
		protocols			
08:30-08:35	Welcoming Remarks	Prof Kevin Chika URAMA, FAAS			
		Acting Chief Economist and Vice President, Economic			
		Governance and Knowledge Management/Senior Director,			
		African Development Institute, African Development Bank			
08:35-08:40	Remarks by Institutional Partners	International Monetary Fund			
		World Bank			
08:40-08:45	Opening Speech	Ms Bajabulile Swazi Tshabalala			
		Senior Vice President,			
		African Development Bank Group			
	PLENARY SESSION 1				
08:45-09:00	Setting the Scene: Managing Public Finance in	Prof Kevin Chika URAMA, FAAS			
	Times of Crises in Africa	Acting Chief Economist and Vice President, Economic			
		Governance and Knowledge Management/Senior Director,			
		African Development Institute, African Development Bank			
09:10-09:20	Innovative Financing of Covid Recovery in Africa	Ms Hassatou N'Sele			
		Acting Vice President, Finance,			
		African Development Bank Group			
09:20-09:30	Resource Mobilisation (domestic and external)	Mr Logan Wort			
	during crisis: Policy Lessons from previous and	Executive Secretary, African Tax Administration Forum			
	current crises for resilient recovery	South Africa			
09:30-09:40	Resource Allocation and Utilisation during crisis:	Mr Seth Terkper			
	Policy Lessons from previous and current crises for	Former Finance Minister,			
	resilient recovery	Republic of Ghana			
09:40-09:50	State of Public Finance Management capacity in	Mr Neil Cole			
	Africa for resilient crisis response: Institutions,	Executive Secretary			
	legislative and regulatory frameworks, systems,	Collaborative Africa Budget Reform Initiative, South Africa			
	processes, and tools.				
09:50-10:00	Partnership and Coordination for Strengthening	Prof Ibrahim El Badawi			
	Public Financial Management capabilities in Africa	Managing Director,			
	for resilience in crisis: What policy lessons for	Economic Research Forum, Egypt			
	Commitment, Collaboration and Coordination?				
10:00-10:10	Role of the Private Sector in enhancing public	Mr William Gyude Moore			
	finances during crisis: What lessons for post-crisis	Senior Policy Fellow, Centre for Global Development, USA.			
	recovery and resilience policy actions?	Former Head of the President's Delivery Unit and Minister of			
		Public Works, Liberia.			
10:10-10:35	Facilitated Brainstorming Session: Participants/Delegates to contribute by raising hands				
10:35-10:40	Health Break – Interlude for Transition to Parallel Sessions				

Time	10:40-11:30	PARALLEL SESSIONS ON THEMATIC AREAS			
	Carrie 1	(Delegates will be pre-mapped to specific sessions based on indicated interest, with early registration)			
D. P Th	Session 1	Session 2	Session 3	Session 4	Session 5
Policy Themes	Resource Mobilisation – Domestic and External Resources	Resource Allocation and Utilisation	Public Financial Management and Accountability Capabilities	PFM for Managing Global Commons	Partnership and Coordination for Strengthening Public Financial Management capabilities in Africa for resilience in times of crises
10:40-10:45	Chair (to set the scene)	Chair (to set the scene)	Chair (to set the scene)	Chair (to set the scene)	Chair (to set the scene)
	Dr Abebe Shimeles Director of Research African Economic Research Consortium (AERC) Kenya.	Mr Mohamed Boussaid Former Minister of Finance, Morocco Former Governor, African Development Bank	DG EL AZIZI Mohamed, Director General for North Africa, Regional Development & Business Delivery office. African Development Bank Group	Prof Gunnar Köhlin Director Environment for Development Initiative, Department of Economics, University of Gothenburg, Sweden	Mr Seth Terkper Former Finance Minister Republic of Ghana
10:45-10:50	Conversation Starter: define key policy questions for Discussion	Conversation Starter: define key policy questions for Discussion	Conversation Starter: define key policy questions for Discussion	Conversation Starter: define key policy questions for Discussion	Conversation Starter: define key policy questions for Discussion
	Mr Logan Wort Executive Secretary, African Tax Administration Forum South Africa	Mr Neil Cole Executive Secretary Collaborative Africa Budget Reform Initiative South Africa	Prof Ibrahim Elbadawi Managing Director, Economic Research Forum, Egypt	Mr Antonio Leonardo Blasco. Senior Financial Management Specialist, Governance Global Practice, World Bank	Mr Baba Yusuf Musa Director General West African Institute for Financial and Economic Management (WAIFEM) Nigeria
			ted to questions raised in the con		
10:50-10:55	Digitisation in Domestic Resource Mobilisation in Times of Crisis: Implications for Digital taxes, and digital tax administration for Africa	Prioritising Sectoral Resource Allocations and Expenditures in times of crisis – Critical Considerations and Measures	Digitisation of Public Financial Management Systems and Processes for Transparency and Accountability in Public Finance Management During Crisis in Africa	Public Finance Management Strategies and Mechanisms for Meeting Nationally Determined Commitments to the Net-Zero Target in Africa	Contributions of Development Finance Institutions (DFIs) to Mobilising and/or Demobilising Public Finance in Africa
	M Moumouni LOUGUE Directeur Général des Impôts Direction Générale des Impôts. Burkina Faso  Ms Danielle Serebro Acting Programme Manager, CABRI, South Africa	Mr Chidiebere Ibe Consultant African Development Institute African Development Bank	Mrs Paula Santos Da Costa Director, Office of Integrity and Anticorruption African Development Bank Cote D'Ivoire	Dr Mallé Fofana Director and Head of Programs Africa Global Green Planning & Implementation – GGP&I The Global Green Growth Institute	Dr Friday Ohuche Development Economist and Public Finance Expert Economic and Management Insights Limited, Abuja, Nigeria.
10:55-11:00	Debt Sustainability and Management for Avoidance of the HIPC experiences in post-Covid-19 Africa	Innovative Fiscal Forecasting and Modelling Techniques for Equitable Public Budgeting in Periods of Crisis in Africa	Roles and Capabilities of Africa's Legislatures and Supreme Audit Institutions in PFM Oversight, and Accountability, Especially During Crisis	Techniques for Climate Budgeting in times of crisis, and building resilience in public financial management	Partnership and Coordination for Building Back Better in Africa: The Role of International Development Institutions
	Mr Tim Jones Head of Policy Jubilee Debt Campaign The UK.	Dr Sam Omenka Technical Advisor to the Director-General on Budget, Budget Office of the Federation. Federal Republic of Nigeria	Ms Josephine Mukomba Executive Officer AFROSAI-E South Africa	Dr Hassan Mahmud Director Monetary Policy Department, Central Bank of Nigeria	Prof Sylvain Boko Director of Programs ACBF Zimbabwe

11:00-11:05	Deepening Domestic and Regional Financial Markets in Africa for Flexible Debt Financing During and after Crisis	Innovative Measures for More Responsive Public Procurement in Times of Crisis	Capabilities for Managing Illicit Financial Flows and Financial Corruption in Africa, Particularly During Crisis	Innovative Public Finance Management for Mitigating and Managing Conflicts (terrorism, insurgencies, etc.) for Building Back Better	Responses of Countries to International Development Partners' Contribution to Improving Public Financial Management Capacity in Africa
	Mr Edward Marlow	Dr Kingsley T. Udeh, Esq.	Dr. Abdoulaye Coulibally		Mr Ben Akabueze
	Managing Director Head of Sub-Saharan Africa Credit Suisse International Switzerland.	Public Procurement Expert Nigeria.	Director, Governance and Public Financial Management (ECGF), African Development Bank Group.	Dr Yero Baldeh Director, Transition States Coordination Office, African Development Bank	Director General Budget Office of the Federation. Nigeria
11:05-11:15	Balancing the Adverse Effect of the AfCFTA on Domestic Revenue Mobilization and Supply Chain Management	Considerations for Public-Private Partnerships in Public Service Delivery, Particularly in Times of Crisis	Fiscal Risk Management and Reporting Capabilities and Sovereign Risk Rating for Managing Public Finance in Times of Crisis	Lessons from the Covid-19 Pandemic: PFM Strategies and Mechanisms to Address Global Health Challenges and Build Back Better in Africa	Role of African-based PFM Knowledge Management and Capacity Development Institutions in Providing PFM Reform Interventions to African Countries
	Mr Jean-Guy Afrika	Mr Frejus Lingue	Dr Eric K. Ogunleye,	D CAL EI	Dr Roberto Tibana
	The Regional Integration	Senior Associate - WAHO	Advisor to the Chief	Prof Akpan Ekpo	Director of Research
	Department	Health & Institutional	Economist /Vice President,	Professor of Economics, University of Uyo, Nigeria	African Center for Economic
	African Development Bank	Capacity Strengthening,	ECVP, Ag. Manager, Policy	Former Director-General	Transformation
	Group.	Tony Blair Institute for Global Change	Management Division, ADI – AfDB, Cote D'Ivoire	WAIFEM	Ghana
	M Kokou Philippe TCHODIE Commissaire Général de l'Office Togolais des Recettes (OTR) Togo				
Rapporteur:	Mr Mamoru ENDO	Mr Ibrahim AMADOU,	Mr Jean-Phillip VION,	Ms Carina Sugden	Dr Seedwell Hove
	Principal Governance Officer	Chief Governance Officer	Senior Governance Officer	Chief Governance Officer	Chief Capacity Development Officer
	Governance and Public	Governance and Public	Governance and Public	Governance and Public	Policy Management Division
	Financial Management	Financial Management	Financial Management	Financial Management	African Development Institute
	Coordination Office	Coordination Office	Coordination Office	Coordination Office	African Development Bank
	African Development Bank	African Development Bank	African Development Bank	African Development Bank	
	Mr Raphael N'guessan	Mr Chidiebere Ibe	Mr Bacar Saindou	Mr Nkoanyane Sebutsoe	Dr Njeri Wabiri
	Consultant	Consultant	Principal Capacity	Senior Capacity	Principal Capacity Development
	African Development Institute	African Development	Development Officer	Development Officer	Officer
	African Development Bank	Institute, African	African Development Institute	African Development	African Development Institute
		Development Bank	African Development Bank	Institute African Development Bank	African Development Bank
11.15 11.25	Facilitated Projectorming Co.	gion: Delegates to contaile to	y raising hands		
11:15 -11:25 11:25 -11:30	Facilitated Brainstorming Session: Delegates to contribute by raising hands  Health Break – Interlude for Transition to Plenary Session				
11:23 -11:30	Health Dieax - Interface for Transition to Figure 5 Session				

PLENARY SESSION 2: Identification of Key Policies and Strategic Actions for each PFM Sector in the Short,  Medium & Long Term – Each thematic group to recommend five key policies only					
Time	Theme	Speakers			
11:30-11:35	Key Policies and Strategies for Enhancing Resilience in Domestic and External Resource Mobilisation during crisis in Africa	Chairs or Rapporteurs of Sessions			
11:35-11:40	Key Policies and Strategies for Enhancing Resilience through Resource Allocation and Utilisation during crisis in Africa	Chairs or Rapporteurs of Sessions			
11:40-11:45	Key Policies and Strategies for Enhancing Public Financial Management Capacity for Resilience during crisis in Africa	Chairs or Rapporteurs of Sessions			
11:45-11:50	Key Policies and Strategies for Managing Global Commons for Resilience during crisis in Africa	Chairs or Rapporteurs of Sessions			
11:50-11.55	Key Policies and Strategies for Partnership and Coordination for Better PFM during crisis in Africa	Chairs or Rapporteurs of Sessions			
11:55-12:00	Facilitated Open Discussion Delegates to be identified by raising hands to intervene, focusing on actionable policies and policy prioritisation only				
	Closing Session				
12:00-12:05	Closing Remarks by Institutional Partners	The International Monetary Fund The World Bank			
12:05-12:10	Closing Remarks from AfDB	Prof Kevin Chika URAMA, FAAS Acting Chief Economist and Vice President, Economic Governance and Knowledge Management / Senior Director, African Development Institute, African Development Bank			

## **Notes to Speakers:**

The Covid-19 Pandemic did not entirely create Africa's public finance management challenges. It exacerbated them. Although the Covid-19 induced recession is set to be the deepest since the second World War-induced recession in 1945-46, and more than twice as deep as the recession associated with the 2007- 2009 global financial crisis, it is not the first, neither will it be the last. Africa's sustainable recovery from the fiscal impacts of Covid-19 will largely depend on the availability and efficient management of affordable financing for inclusive and sustainable development in Africa. Without such financing and a prudent public finance management system, the continent will not achieve the 2030 global Sustainable Development Goals. For sustainable recovery, there is a need for PFM systems reforms and fiscal and monetary buffers that minimise the impact of more frequent crises (e.g., conflicts, environmental, periodic commodity price oscillation, forex reserves crisis, and exchange rate depreciation).

This is a brainstorming e-policy dialogue. All individual contributions are under the **Chatham House Rule**. Please feel free to think freely and innovatively. Experts in each thematic area of public financial management are purposively invited to allow us to think outside our core disciplines, institutional positions, and comfort zones. **Africa needs practical and feasible policies and strategies in public financial management to mobilise, allocate and manage resources for more inclusive and resilient development**.

### **Suggested Policy Questions for each Thematic Area:**

#### **Resource Mobilisation**

- What are the key policies and strategies deployed in managing public finances during global financial crises in the past? What worked and what did not work, and what lessons can be learned for managing the short-, medium-, and long-term implications of current policy responses to Covid-19.
- What practical actions, if any, should African Central Banks and monetary authorities (including regional banks and other international financial institutions) take to support public finance management in times of crisis and post Covid-19?
- How did the disruptions in global trade and supply chain affect the public finances of African countries? How did governments respond to these? What countermeasures should be put in place to mitigate this risk in future?
- What policy measures are required to mitigate [blockade or tightening of market access, especially, L-MICs—the Role of Rating Agencies during a crisis?] increasing debt sustainability challenges in Africa in the short, medium, and long term? How can Africa prevent a re-occurrence of the HIPIC experiences post-Covid-19?

### **Resource Allocation**

- How has Covid-19 affected the financing of non-health public service delivery in countries; what examples of good and bad practices were observed? What lessons for future crises? What are the implications for investments in quality health care infrastructure in good times?
- During commodity and environmental crises, how does subsidy for petroleum, utilities and agriculture affect allocations to the social sector, especially health and education?
- What public financial management mechanisms can African countries deploy to scale up Covid-19
  vaccine coverage and strengthen local vaccine research and production capacity for current and future
  health crises?
- What PFM policy priorities, trade-offs in budget allocation, and tough choices must countries make to achieve resilient and sustainable PFM Systems?

## **PFM Capacity**

- What are the case examples of good and bad practices in managing public finances during the Covid-19 pandemic? What can be learned to improve public finance management practices and build fiscal resilience in Africa post-Covid-19? How can we improve: (a) revenue mobilisation, (b) public expenditure management, and (c) PFM legal and institutional frameworks, systems, process, and tools to better manage the crisis and rebuild economies?
- What strategies, actions, and instruments can be used by Ministries of Planning and Budgets, Finance/Treasuries, Debt Management Offices, and legislatures to strengthen fiscal resilience readiness for future global crises such as Covid-19? What lessons can be learned from the past and current crises?
- What are the implications of fiscal risk management and reporting and country risk rating for public finance management in times of Crisis?

# **Global Commons / International Development Partners**

- Post-CoP 26 Commitments: PFM Implications to Meet RMCs Net Zero Targets: What are the potential public finance management implications of net-zero transitions in Africa? What are the potential costs, benefits, and co-benefits to developed and developing economies? What measures are required to address the distributional effects on developed and developing countries, especially Africa?
- What role can multilateral development finance institutions such as the AfDB, IMF and World Bank, other DFIs and bilateral development agencies play to improve the global responses to global commons challenges such as climate change, Covid-19, and international security challenges? And how can this support sustainable public finance management?
- What are potential improvements in public investment institutions and processes needed to build low-carbon and climate-resilient infrastructure?