

## **Roundtable 2: Infrastructure and Energy Sector**

"Boosting Africa's growth with Japan: From Start-ups to Major Companies"

*Japan Special Room | Plenary Session of the Africa Investment Forum 2023*

8 – 10 November 2023

# Regarding Index Group

## Index

Group CEO: Kimikazu UEMURA

Established: January 1994



### Group's philosophy

- ① Always with the **SHIKKAI** spirit, making **SHIKKAI** effort
- ② Assuring mutual and social benefit
- ③ Making the future bright for the next generation

### What is "SHIKKAI"?

Noun / Japanese-style project management; optimum resource allocation & management, and total coordination conducted with compassion, commitment, consideration and integrity.

# On-going Projects of Index Strategy

## Civil Infrastructure

### Road



### Smart Development



## Social Infrastructure

### MICE / Arena



### University



Country **Morocco**  
Sector **Energy / MICE / Smart City**  
Phase **Preliminary Feasibility Study**  
Role **Project Manager/ Investor**



Country **Japan**  
Sector **Road**  
Phase **Under operation**  
Role **Project Manager**

Country **India**  
Sector **University**  
Phase **Feasibility Study**  
Role **Consultant**



Country **Philippines**  
Sector **Smart City**  
Phase **Feasibility Study**  
Role **Project Manager / Investor**



Country **Vietnam**  
Sector **Road**  
Phase **Feasibility Study**  
Role **Project Manager / Investor**



Country **Ghana**  
Sector **Road / Energy**  
Phase **Feasibility Study**  
Role **Project Manager / Investor**



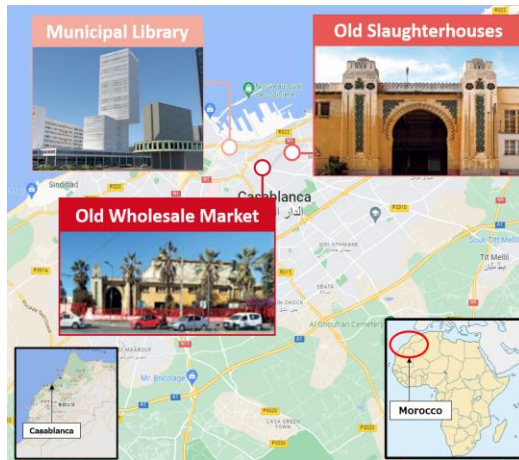
Country **New Caledonia**  
Sector **Energy**  
Phase **Feasibility Study**  
Role **Project Manager / Consultant**



# Project Summary of PPP Projects in Africa



## Casablanca MICE PPP Project



The project aims to contribute to the revitalization of local economy and job creation through preservation of historical buildings and creation of new tourism resources and attractions in Casablanca, Morocco. The pre-F/S will analyze the PPP development into MICE<sup>※1</sup> facilities and potential surrounding development.

Source: METI Study Team

※1: MICE: Meetings, Incentives, Conferences and Exhibitions

### Key Figures

40M



Expected CAPEX of 40 million USD.

70:30



70:30 of Debt-Equity Ratio.

30



30 years of concession period.



## Apemenyim - Daboase Road PPP Project



This project is expected to be a part of the Abidjan - Lagos Corridor linking West African coastal cities located in Sekondi-Takoradi, the Ghana's resource-exporting state. The project aims to ensure smooth traffic, increase traffic demand, and improve efficient maintenance, management, and service levels, while aiming to promote vehicle safety and comfort, reliability of the trunk road, regional development, and employment creation. F/S is expected to commence this year.

Source: JICA Study Team

### Key Figures

137M



137 million USD as project value.

99



Integrated length of approx. 99km.

33K

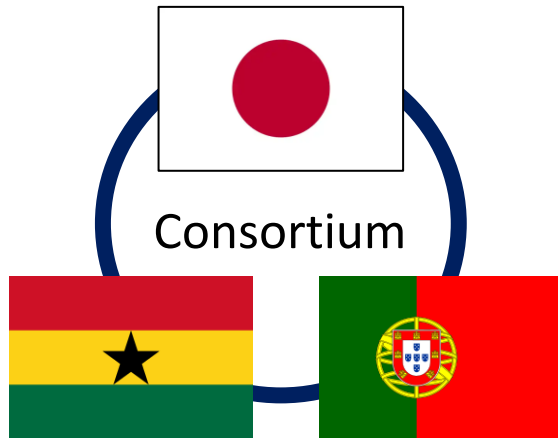


Approx. 33,000 vehicles/day by 2030.

# Key Characteristics of Ghana Road PPP project



## 3 Key Characteristics of Apemenyim - Daboase Road PPP Project in Ghana



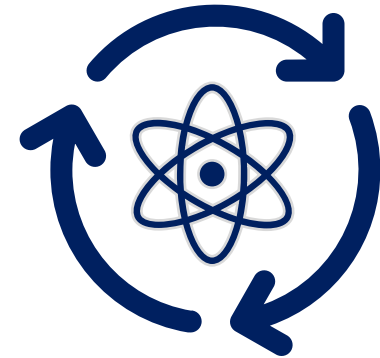
### “CORE JAPAN”

To realize global partnerships while securing core technologies, values and project leadership



### GtoG and GtoB Cooperation

Official governmental supports from the two governments based on mutual agreements



### Integrated Management

Integrate operation & management of greenfield and brownfield to mitigate potential risks