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Monday, 28 February 2022, Time: 14:00 – 17:40 hours GMT (Abidjan time) Western Hemisphere

OPENING SESSION		
Time	Theme	Presenters
13:45-14:00	Speakers to connect on the G-CoP Platform – Preparatory session	<b>Ms Tania Adjan, Mrs Kamaria Bandiru,</b> CHIS/ECAD to connect Speakers and provide pre-seminar protocols
14:00-14:05	Welcoming Remarks	<b>Prof Kevin Chika URAMA, FAAS</b> Acting Chief Economist and Vice President, Economic Governance and Knowledge Management/Senior Director, African Development Institute, African Development Bank Group
14:10-14:20	Remarks by Institutional Partners	International Monetary Fund World Bank
14:20-14:25	Opening Speech	<b>Ms Bajabulile Swazi Tshabalala</b> Senior Vice President, African Development Bank Group
PLENARY SESSION 1		
14:25 – 14:40	Setting the Scene: Managing Public Finance in Times of Crises in Africa	<b>Prof Kevin Chika URAMA, FAAS</b> Acting Chief Economist and Vice President, Economic Governance and Knowledge Management/Senior Director, African Development Institute, African Development Bank Group
14:40 – 14:50	Innovative Financing of Covid Recovery in Africa	<b>Ms Hassatou N'Sele</b> Acting Vice President, Finance, African Development Bank Group
14:50 – 15:00	Resource Mobilisation (domestic and external) during crisis: Policy Lessons from previous and current crises for resilient recovery	<b>Mr Charles Boamah</b> Former Senior Vice President, African Development Bank Group
15:00 – 15:10	Resource Allocation and Utilisation during crisis: Policy Lessons from previous and current crises for resilient recovery	<b>Mr Seth Tekper</b> Former Finance Minister Republic of Ghana
15:10 – 15:20	State of Public Finance Management capacity in Africa for resilient crisis response: Institutions, legislative and regulatory frameworks, systems, processes and tools.	<b>Mr Neil Cole</b> Executive Secretary Collaborative Africa Budget Reform Initiative South Africa
15:20 – 15:30	Public Finance Management Tools for managing the Global Commons issues that weaken resilience to Crises: Lessons for Policymakers in Africa.	<b>Dr Ian Parry</b> Principal Environmental Fiscal Policy Expert Fiscal Affairs Department, IMF Washington DC, USA
15:30 – 15:40	Partnership and Coordination for Strengthening Public Financial Management capabilities in Africa for resilience in crisis: What policy lessons for Commitment, Collaboration and Coordination?	<b>Prof Ibrahim El Badawi</b> Managing Director, Economic Research Forum, Egypt
15:40 – 15:50	Role of the Private Sector in enhancing public finances during crisis: What lessons for post-crisis recovery and resilience policy actions?	<b>Mr Harvesh Kumar Seegolam</b> Governor Central Bank of Mauritius. Mauritius
15:50 – 16:05	<b>Facilitated Brainstorming Session:</b> Delegates to contribute by raising hands	
16:05 – 16:10	Health Break – Interlude for Transition to Parallel Sessions	

Time	16:10 – 16:50	PARALLEL SESSIONS ON THEMATIC AREAS			
	Session 1	Session 2	Session 3	Session 4	Session 5
<b>Policy Themes</b>	<b>Resource Mobilisation – Domestic and External Resources</b>	<b>Resource Allocation and Utilisation</b>	<b>Public Financial Management and Accountability Capabilities</b>	<b>PFM for Managing Global Commons</b>	<b>Partnership and Coordination for Strengthening Public Financial Management capabilities in Africa for resilience in times of crises</b>
16:10 – 16:15	<b>Chair</b> (to set the scene)  <b>Dr Abebe Shimeles</b> Director of Research African Economic Research Consortium (AERC) Kenya.	<b>Chair</b> (to set the scene)  <b>Mr Mohamed Boussaid</b> Former Minister of Finance, Morocco Former Governor, African Development Bank	<b>Chair</b> (to set the scene)  <b>Mr Srinivas Gurazada</b> Head of PEFA Secretariat Public Expenditure and Financial Accountability (PEFA). The World Bank Washington DC.	<b>Chair</b> (to set the scene)  <b>Dr Mallé Fofana</b> Director and Head of Programs Africa. Global Green Planning & Implementation – GGP&I The Global Green Growth Institute (GGGI) Cote D'Ivoire	<b>Chair</b> (to set the scene)  <b>DG EL AZIZI Mohamed,</b> Director General for North Africa, Regional Development & Business Delivery office. African Development Bank Group
16:15 -16:20	<b>Conversation Starter:</b> define key policy questions for Discussion  <b>Mr Logan Wort</b> Executive Secretary, African Tax Administration Forum South Africa	<b>Conversation Starter:</b> define key policy questions for Discussion  <b>Mr William Gyude Moore</b> Senior Policy Fellow Centre for Global Development, USA. Former Head of the President's Delivery Unit and Minister of Public Works, Liberia	<b>Conversation Starter:</b> define key policy questions for Discussion  <b>Mr Ian Carruthers</b> Chairperson International Public Sector Accounting Standards Board (IPSASB)	<b>Conversation Starter:</b> define key policy questions for Discussion  <b>Dr Chris Heitzig</b> Sr. Research Fellow Global Economy and Development - Africa Growth Initiative Brookings Institution. USA	<b>Conversation Starter:</b> define key policy questions for Discussion  <b>Mr Baba Yusuf Musa</b> Director-General West African Institute for Financial and Economic Management (WAIFEM) Nigeria
<b>Sub-themes- Linked to Questions in Concept Note</b>					
16:20 – 16:25	<i>Digitisation in Domestic Resource Mobilisation in Times of Crisis: Implications for Digital taxes, and digital tax administration for Africa</i>  <b>Dr Adeyemi Dipeolu</b> Special Adviser to the President on Economic Matters Office of the Vice President of Nigeria  <b>Ms Varsha Singh,</b>	<i>Prioritising Sectoral Resource Allocations and Expenditures in times of crisis – Critical Considerations and Measures</i>  <b>Ms Mma Amara Ekeruche</b> Senior Research Fellow Centre for the Study of Economies of Africa Abuja. Nigeria.	<i>Digitisation of Public Financial Management Systems and Processes for Transparency and Accountability in Public Finance Management During Crisis in Africa</i>  <b>Danielle Serebro</b> Acting Programme Manager, CABRI. South Africa	<i>Public Finance Management Strategies and Mechanisms for Meeting Nationally Determined Commitments to the Net-Zero Target in Africa</i>  <b>Prof Gunnar Köhlin</b> Director Environment for Development Initiative, Department of Economics, University of Gothenburg, Sweden.	<i>Contributions of Development Finance Institutions (DFIs) to Mobilising and/or Demobilising Public Finance in Africa</i>  <b>Dr Friday Ohuche</b> Development Economist and Public Finance Expert Economic and Management Insights Limited, Abuja, Nigeria.

	Senior Advisor to the Executive Secretary; also Responsible for Strategy, Planning and Partnership at the African Tax Administration Forum			<b>Mr Bright Simons</b> Founder/CEO/ former Board Member APHRC Ghana	
16:25- 16:30	<i>Debt Sustainability and Management for Avoidance of the HIPC experiences in post-Covid-19 Africa</i>  <b>Mr Tim Jones</b> Head Policy Jubilee Debt Campaign United Kingdom  <b>M Moumouni LOUGUE</b> Directeur Général des Impôts Direction Générale des Impôts Burkina Faso	<i>Innovative Fiscal Forecasting and Modelling Techniques for Equitable Public Budgeting in Periods of Crisis in Africa</i>  <b>Mr Masheti Masinjila</b> Executive Director East African Civil Society Kenya  <b>Dr Samuel Omenka</b> Technical Assistant to the DG Budget Budget Office of the Federation, Ministry of Finance Budget and National Planning, Abuja, Nigeria	<i>Roles and Capabilities of Africa's Legislatures and Supreme Audit Institutions in PFM Oversight, and Accountability, Especially During Crisis</i>  <b>Ms Meisie Nkai</b> Chief Executive Officer African Organization of English-speaking Supreme Audit Institutions Austrian Court of Audit Vienna, Austria  <b>Ms Alta Prinsloo</b> Chief Executive Officer Pan-African Federation of Accountants.South Africa	<i>Capacity Improvements in Public Investment Institutions and Processes for Building Low-carbon and Climate-resilient Infrastructure: Lessons from the IMF's Climate Module for Public Investment Management Assessment</i>  <b>Ms Lorena Rivero del Paso</b> Public Financial Management Advisor at International Monetary Fund	<i>Partnership and Coordination for Building Back Better in Africa: The Role of International Development Institutions</i>  <b>Dr Carter Brandon</b> Senior Fellow, World Resource Institute Former Global Lead Economist for the Environment/ Natural Resources and Climate Change Departments, World Bank. USA
16:30 – 16:35	<i>Deepening Domestic and Regional Financial Markets in Africa for Flexible Debt Financing During and after Crisis</i>  <b>Mr Edward Marlow</b> Managing Director Head of Sub-Saharan Africa Credit Suisse International Switzerland.	<i>Innovative Measures for More Responsive Public Procurement in Times of Crisis</i>  <b>Mr Antonio Blasco</b> Senior Financial Management Specialist, Formerly at Governance Global Practice, World Bank USA	<i>Capabilities for Managing Illicit Financial Flows and Financial Corruption in Africa, Particularly During Crisis</i>  <b>Dr. Abdoulaye Coulibaly</b> Director, Governance and Public Financial Management (ECGF), African Development Bank Group. Cote D'Ivoire	<i>Innovative Public Finance Management for Mitigating and Managing Conflicts (terrorism, insurgencies.) for Building Back Better</i>  <b>Dr Yero Baldeh</b> Director, Transition States Coordination Office, African Development Bank Group	<i>Responses of Countries to International Development Partners' Contribution to Improving Public Financial Management Capacity in Africa</i>  <b>Dr Misheck Mutize</b> Lead Expert on credit rating agencies. African Peer Review Mechanism, South Africa
16:35 – 16:40	<i>Balancing the Adverse Effect of the AfCFTA on Domestic Revenue Mobilization and Supply Chain Management</i>  <b>Mr Jean-Guy Afrika</b> Ag Director The Regional Integration Coordination Office Development Bank Group. Cote D'Ivoire	<i>Considerations for Public-Private Partnerships in Public Service Delivery, Particularly in Times of Crisis</i>  <b>Prof Akpan Ekpo</b> Professor of Economics, University of Uyo Former Director-General WAIFEM	<i>Fiscal Risk Management and Reporting Capabilities and Sovereign Risk Rating for Managing Public Finance in Times of Crisis</i>  <b>Mr Sheikem Fazeer Rahim</b> Senior Economist Public Financial Management I, International Monetary Fund MF USA	<i>Lessons from the Covid-19 Pandemic: PFM Strategies and Mechanisms to Address Global Health Challenges and Build Back Better in Africa</i>  <b>Mr Frejus Lingue</b> Senior Associate - WAHO Health & Institutional Capacity Strengthening, Tony Blair Institute for Global Change	<i>Role of African-based PFM Knowledge Management and Capacity Development Institutions in Providing PFM Reform Interventions to African Countries</i>  <b>Prof Sylvain Boko</b> Director of Programs African Capacity Building Foundation (ACBF. Zimbabwe Zimbabwe

	<b>M Kokou Philippe TCHODIE</b> Commissaire Général de l'Office Togolais des Recettes (OTR) Togo				<b>Dr Roberto Tibana</b> Director of Research African Center for Economic Transformation Ghana
Rapporteur:	<b>Mr Raphael N'guessan</b> Consultant African Development Institute African Development Bank	<b>Mr Ibrahim AMADOU, Chief Governance Officer</b> Governance and Public Financial Management Coordination Office African Development Bank  <b>Mr Bacar Saindou</b> Principal Capacity Development Officer African Development Institute, African Development Bank	<b>Mr Jean-Phillip VION, Senior Governance Officer</b> Governance and Public Financial Management Coordination Office African Development Bank  <b>Mr Chidiebere Ibe</b> Consultant African Development Institute, African Development Bank	<b>Ms Carina Sugden</b> Chief Governance Officer Governance and Public Financial Management Coordination Office African Development Bank  <b>Mr Nkoanyane Sebutsoe</b> Senior Capacity Development Officer, African Development Institute African Development Bank	<b>Mr Seedwell Hove</b> Chief Capacity Development Officer Policy Management Division African Development Institute African Development Bank  <b>Dr Njeri Wabiri</b> Principal Capacity Development Officer, African Development Institute African Development Bank
16.40 – 16:45	<b>Facilitated Brainstorming Session:</b> Participants/ Delegates to contribute in the Sessions				
16:45 – 16.50	Health Break – Interlude for Transition to Plenary Session				

<b>PLENARY SESSION 2: Identification of Key Policies and Strategic Actions for each PFM Sector in the Short, Medium &amp; Long Term – Each thematic group to recommend five key policies only</b>		
Time	Theme	Speakers
16:50 – 16:55	Key Policies and Strategies for Enhancing Resilience in Domestic and External Resource Mobilisation during crisis in Africa	Chairs or Rapporteurs of Sessions
16:55 – 17:00	Key Policies and Strategies for Enhancing Resilience through Resource Allocation and Utilisation during crisis in Africa	<b>Chairs or Rapporteurs of Sessions</b>
17:00- 17:05	Key Policies and Strategies for Enhancing Public Financial Management Capacity for Resilience during crisis in Africa	Chairs or Rapporteurs of Sessions
17:05 – 17:10	Key Policies and Strategies for Managing Global Commons for Resilience during crisis in Africa	<b>Chairs or Rapporteurs of Sessions</b>
17:10 – 17:15	Key Policies and Strategies for Partnership and Coordination for Better PFM during crisis in Africa	Chairs or Rapporteurs of Sessions
17:15 – 17:20	Facilitated Open Discussion Delegates to be identified by raising hands to intervene, focusing on actionable policies and policy prioritisation only	
Closing Session		
17:20 – 17:25	Closing Remarks by Institutional Partners	<b>The International Monetary Fund</b>
17:25 – 17:30	Closing Remarks from AfDB	<b>Prof Kevin Chika URAMA, FAAS</b> Acting Chief Economist and Vice President, Economic Governance and Knowledge Management / Senior Director, African Development Institute, African Development Bank

### **Notes to Speakers:**

The Covid-19 Pandemic did not entirely create Africa's public finance management challenges. It exacerbated them. Although the Covid-19 induced recession is set to be the deepest since the second World War-induced recession in 1945-46, and more than twice as deep as the recession associated with the 2007- 2009 global financial crisis, it is not the first, neither will it be the last. Africa's sustainable recovery from the fiscal impacts of Covid-19 will largely depend on the availability and efficient management of affordable financing for inclusive and sustainable development in Africa. Without such financing and a prudent public finance management system, the continent will not achieve the 2030 global Sustainable Development Goals. For sustainable recovery, there is a need for PFM systems reforms and fiscal and monetary buffers that minimise the impact of more frequent crises (e.g., conflicts, environmental, periodic commodity price oscillation, forex reserves crisis, and exchange rate depreciation).

This is a brainstorming e-policy dialogue. All individual contributions are under the **Chatham House Rule**. Please feel free to think freely and innovatively. Experts in each thematic area of public financial management are purposively invited to allow us to think outside our core disciplines, institutional positions, and comfort zones. **Africa needs practical and feasible policies and strategies in public financial management to mobilise, allocate and manage resources for more inclusive and resilient development.**

### **Suggested Policy Questions for each Thematic Area:**

## **Resource Mobilisation**

- What are the key policies and strategies deployed in managing public finances during global financial crises in the past? What worked and what did not work, and what lessons can be learned for managing the short-, medium-, and long-term implications of current policy responses to Covid-19.
- What practical actions, if any, should African Central Banks and monetary authorities (including regional banks and other international financial institutions) take to support public finance management in times of crisis and post Covid-19?
- How did the disruptions in global trade and supply chain affect the public finances of African countries? How did governments respond to these? What countermeasures should be put in place to mitigate this risk in future?
- What policy measures are required to mitigate [blockade or tightening of market access, especially, L-MICs—the Role of Rating Agencies during a crisis?] increasing debt sustainability challenges in Africa in the short, medium, and long term? How can Africa prevent a re-occurrence of the HIPIC experiences post-Covid-19?

## **Resource Allocation**

- How has Covid-19 affected the financing of non-health public service delivery in countries; what examples of good and bad practices were observed? What lessons for future crises? What are the implications for investments in quality health care infrastructure in good times?
- During commodity and environmental crises, how does subsidy for petroleum, utilities and agriculture affect allocations to the social sector, especially health and education?
- What public financial management mechanisms can African countries deploy to scale up Covid-19 vaccine coverage and strengthen local vaccine research and production capacity for current and future health crises?
- What PFM policy priorities, trade-offs in budget allocation, and tough choices must countries make to achieve resilient and sustainable PFM Systems?

## **PFM Capacity**

- What are the case examples of good and bad practices in managing public finances during the Covid-19 pandemic? What can be learned to improve public finance management practices and build fiscal resilience in Africa post-Covid-19? How can we improve: (a) revenue mobilisation, (b) public expenditure management, and (c) PFM legal and institutional frameworks, systems, process, and tools to better manage the crisis and rebuild economies?
- What strategies, actions, and instruments can be used by Ministries of Planning and Budgets, Finance/Treasuries, Debt Management Offices, and legislatures to strengthen fiscal resilience readiness for future global crises such as Covid-19? What lessons can be learned from the past and current crises?
- What are the implications of fiscal risk management and reporting and country risk rating for public finance management in times of Crisis?

## **Global Commons / International Development Partners**

- Post-CoP 26 Commitments: PFM Implications to Meet RMCs Net Zero Targets: What are the potential public finance management implications of net-zero transitions in Africa? What are the potential costs, benefits, and co-benefits to developed and developing economies? What measures are required to address the distributional effects on developed and developing countries, especially Africa?
- What role can multilateral development finance institutions such as the AfDB, IMF and World Bank, other DFIs and bilateral development agencies play to improve the global responses to global commons challenges such as climate change, Covid-19, and international security challenges? And how can this support sustainable public finance management?

- What are potential improvements in public investment institutions and processes needed to build low-carbon and climate-resilient infrastructure?